



POWERING AI
GLOBAL LEADERSHIP SUMMIT
— *at the* —
HAMM INSTITUTE
for AMERICAN ENERGY

PROGRAM

APRIL 23-24, 2025



WELCOME TO THE POWERING AI: GLOBAL LEADERSHIP SUMMIT AT THE HAMM INSTITUTE FOR AMERICAN ENERGY

We stand at a moment that will define the future. Every sector of our economy, from healthcare to defense to finance, is affected by artificial intelligence, which is transforming them all. But we must address a question of equal importance and immediate urgency: how will we power this future?

This summit was created to address that question head-on.

As AI innovation quickly progresses, we must consider the infrastructure needed to support it, and especially the energy demands of data centers and high-performance computers on which AI depends.

This room represents what's possible when we break down silos and bring together government leaders, researchers, technologists, and energy producers to find real solutions. These are the innovators and doers that can advance pivotal breakthroughs and change.

Through the course of this summit, we'll explore the scale of today's energy demands, look ahead to what's coming, identify the biggest challenges—and hear from those actively working to create solutions.

At the Hamm Institute for American Energy, our mission is to ensure America leads the world in energy security, innovation, and solutions for the U.S. and our allies. We are honored to be hosting this summit as part of that mission.

It is our hope that this summit serves as the catalyst for fresh ideas, new partnerships, and real action. Thanks for taking the time to get involved and be here today.

Best regards,



Ann Bluntzer Pullin, PhD

EXECUTIVE DIRECTOR

HAMM INSTITUTE FOR AMERICAN ENERGY



WEDNESDAY - APRIL 23, 2025

7:00PM	Opening Remarks The Honorable Doug Burgum - <i>Secretary, U.S. Department of the Interior</i>
7:20PM	The Future of American Energy Leadership: A Fireside Conversation with Secretary Doug Burgum The Honorable Doug Burgum - <i>Secretary, U.S. Department of the Interior</i> Moderated by: Chris Helman - <i>Senior Editor, Forbes Magazine</i>

THURSDAY - APRIL 24, 2025

8:00AM	Welcome to Oklahoma The Honorable Kevin Stitt - <i>Governor, State of Oklahoma</i>
8:05AM	Opening Remarks: Lighting the Fuse of American Ingenuity Harold Hamm - <i>Founder and Executive Chairman, Continental Resources Chairman, Hamm Institute for American Energy</i>
8:10AM	Welcome from the Hamm Institute: Fueling the Future with Freedom, Innovation, and Common Sense Ann Bluntzer Pullin, PhD - <i>Executive Director, Hamm Institute for American Energy</i>
8:15AM	Power and Prosperity in the AI Era Jack Clark - <i>Co-Founder and Head of Policy, Anthropic</i>
8:30AM	What Can Energy Do for AI? Vicki Hollub - <i>President and Chief Executive Officer, Occidental</i> Pierce Norton - <i>President and Chief Executive Officer, ONEOK</i> Moderated by: Mike Sommers - <i>President and Chief Executive Officer, American Petroleum Institute</i>
9:10AM	The Minds Behind the Machines: Building the Backbone of Intelligent Infrastructure Jack Clark - <i>Co-Founder and Head of Policy, Anthropic</i> Kevin Miller - <i>Vice President, Global Data Centers, Amazon</i> Josh Parker - <i>Senior Director of Corporate Sustainability, NVIDIA</i> Moderated by: Alix Steel - <i>Host, Bloomberg</i>

10:00AM	BREAK
10:20AM	Natural Gas for the World: U.S. Supply, Global Stability Jeff Gustavson - <i>Vice President, Lower Carbon Energies, Chevron</i> Pablo Koziner - <i>Chief Commercial Officer, GE Vernova</i> Doug Lawler - <i>President and Chief Executive Officer, Continental Resources</i> Malone Mitchell III - <i>Chief Executive Officer, TransAtlantic Petroleum</i> Moderated by: Maynard Holt - <i>Founder and Chief Executive Officer, Veriten</i>
11:05AM	Resilient by Design: The Additive Role of Nuclear and Geothermal Caroline Cochran - <i>Co-Founder and Chief Operating Officer, Oklo</i> Sarah Jewett - <i>Vice President, Strategy, Fervo Energy</i> Matt Pawlowski - <i>Vice President, NextEra Energy</i> Moderated by: Stephen Comello - <i>Senior Vice President, EFI Foundation</i>
11:50AM	BREAK
12:20PM	Powering Intelligence: The Next Era of American Energy The Honorable Chris Wright - <i>Secretary, U.S. Department of Energy</i>
12:40PM	The Cabinet's Call: Charting the Course in Energy and Innovation The Honorable Brooke Rollins - <i>Secretary, U.S. Department of Agriculture</i> The Honorable Chris Wright - <i>Secretary, U.S. Department of Energy</i> The Honorable Lee Zeldin - <i>Administrator, U.S. Environmental Protection Agency</i>
1:30PM	Modern Grid, Historic Opportunity: The Infrastructure to Power Tomorrow Duke Austin - <i>President and Chief Executive Officer, Quanta Services</i> David Dardis - <i>Executive Vice President and Chief Legal and Policy Officer, Constellation</i> Urvi Parekh - <i>Head of Global Energy, Meta</i> Chris Womack - <i>Chairman, President and Chief Executive Officer, Southern Company</i> Moderated by: Jason Bordoff - <i>Founding Director, Center on Global Energy Policy, Columbia University</i>
2:10PM	Remarks on Energy Security JJ Yu - <i>Vice Chairman of SK Group and Chief Executive Officer, SK On and SK Americas</i>

THURSDAY - APRIL 24, 2025

2:15PM	Energy Without Borders: Global Alliances Driving Energy & Innovation Nick Dell'Osso - <i>Chief Executive Officer, Expand Energy</i> Clay Gaspar - <i>President and Chief Executive Officer, Devon</i> John O'Brien - <i>Chief Executive Officer, JERA Americas</i> Moderated by: Dr. Amrita Sen - <i>Director of Research, Energy Aspects</i>
2:45PM	Global Engines of Progress: How Global Industry is Driving Unprecedented Energy Demand Takajiro Ishikawa - <i>President, Mitsubishi Heavy Industries America</i> Bob Pender - <i>Executive Co-Chairman and Founder, Venture Global</i> Kalin Peshov - <i>Chairman of the Management Board, GBS</i> Moderated by: Ann Bluntzer Pullin, PhD - <i>Executive Director, Hamm Institute for American Energy</i>
3:15PM	BREAK
3:35PM	Built to Power Brilliance: Inside the Infrastructure that Makes AI Work Matt Rettagliata - <i>Head of Power and Energy Solutions, Google Cloud</i> Jim Shield - <i>Chief Commercial Officer, Invenery</i> Marc Spieler - <i>Senior Managing Director, NVIDIA</i> Moderated by: Maynard Holt - <i>Founder and Chief Executive Officer, Veriten</i>
4:05PM	From Policy to Playbook: Where States are Making AI Happen Kevin Czingler - <i>Founder and Executive Chairman, Divergent Technologies</i> The Honorable Matt Pinnell - <i>Lt. Governor, State of Oklahoma</i> The Honorable Eric Skrmetta - <i>Public Service Commissioner, State of Louisiana</i> Chad Zamarin - <i>Executive Vice President, Corporate Strategic Development, The Williams Companies</i> Moderated by: Ann Bluntzer Pullin, PhD - <i>Executive Director, Hamm Institute for American Energy</i>
4:30PM	Bitcoin, Big Data and Bold Capital: Laying the Rails for Tomorrow's Intelligence Grant Cardone - <i>Fund Manager and Chief Executive Officer, Cardone Capital</i> Chief Executive Officer, Cardone Training Technologies

4:50PM	From Here We Lead: How We Lead the Future We're Building for the Next Generation Harold Hamm - <i>Founder and Executive Chairman, Continental Resources</i> Chairman, Hamm Institute for American Energy Ann Bluntzer Pullin, PhD - <i>Executive Director, Hamm Institute for American Energy</i>
5:00PM	Happy Hour: Fueling Big Ideas with Big Conversations Close out the day with us over drinks — a space to connect, reflect, and exchange ideas.

HAVE QUESTIONS?

Scan the QR code below to submit your questions. We look forward to hearing from you!

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PASSWORD:
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SPEAKERS



Harold Hamm

Executive Chairman

CONTINENTAL RESOURCES

Chairman, Hamm Institute Board of Advisors

HAMM INSTITUTE FOR AMERICAN ENERGY

Harold Hamm founded Continental Resources in 1967, currently serving as Executive Chairman. Growing up in rural Oklahoma, Mr. Hamm went to work in the oil fields as a teenager and established Continental Resources at the age of 21. He built a grassroots startup into a Top-10 oil producer and the largest privately held oil company in the United States. As a voice for America's oil and natural gas industry, he has helped to make America energy independent. Mr. Hamm also co-founded and serves as Executive Chairman of the Domestic Energy Producers Alliance, which aims to preserve the millions of jobs and billions of dollars in economic activity and tax revenues generated by onshore drilling and production activities within the United States. Through his work with DEPA, Mr. Hamm is widely recognized as the person who led the charge to lift America's 40-year-old ban on U.S. crude oil exports. In December 2021, Mr. Hamm joined Continental Resources to create the Hamm Institute for American Energy at Oklahoma State University. The combined \$50 million gift established the Hamm Institute as the center for all things American energy with the goal of solving humanity's greatest energy challenges. Mr. Hamm's industry leadership also includes serving as past Chairman and present board member of the Petroleum Alliance of Oklahoma, as a founding board member of the Oklahoma Energy Resources Board, and as past president of the National Stripper Well Association. In addition, he served as Founder and Chairman

of Save Domestic Oil Inc., which successfully brought a trade case against four countries trying to put American oil and gas producers out of business. A national leader in promoting health, education, and energy industry advocacy, Mr. Hamm has devoted much time and resources to championing a healthy and secure future for all Americans. With the goal of finding a cure for diabetes, he has donated more than \$65 million to date to the world-renowned Harold Hamm Diabetes Center at the University of Oklahoma. The Harold Hamm Diabetes Center is at the forefront of diabetes research – inspiring progress toward a cure, education of health care professionals and families, optimal care for those living with diabetes, and effective prevention strategies. To further spark the minds of the world's brightest scientists, he established the Harold Hamm International Prize for Biomedical Research in Diabetes, a \$250,000 biennial award celebrating the scientific achievements of an outstanding researcher, team of researchers, or research institution. Mr. Hamm is dedicated to preparing the next generation of energy industry leaders. In January 2022, Mr. Hamm donated \$10 million to the University of Mary in Bismarck, North Dakota to establish the Hamm School of Engineering. In 2012, he helped establish the Harold Hamm School of Geology and Geological Engineering at the University of North Dakota. He has also funded numerous education initiatives across the nation, including college scholarships, classroom technology, and school capital campaigns. Mr. Hamm has received numerous awards and recognition for his contributions. Platts Global Energy Awards honored him with a "Lifetime Achievement Award" for his legacy of leadership, innovation, and commitment to bringing America to energy independence. Platts Global Energy Awards also has named him "CEO of the Year" and at the same time named Continental Resources "Energy Company of the Year." He was named the recipient of the "Chief Roughneck Award" by U.S. Steel Tubular Products, and one of 13 corporate and civic leaders across the U.S. to receive the "Horatio Alger Award" for his outstanding leadership and triumph over adversity to achieve success. He was also honored by Oil and Gas Investor magazine as "Executive of the Year" for Continental's leadership in the Bakken, SCOOP, and STACK plays and his tireless efforts to lift the ban on U.S. crude oil exports. In 2015, the Western Energy Alliance named him "Wildcatter of the Year" for his contributions to America's energy security and the betterment of society. He has been named one of TIME magazine's "100 Most Influential People in the World" for his creation of thousands of jobs in the oil industry and continuous support of education and diabetes research. He was inducted into the Oklahoma Hall of Fame, and named the International Energy Policy Conference "Energy Advocate of the Year" as well as being named the Ernst & Young "Entrepreneur of the Year."



Ann Bluntzer Pullin, Ph.D.

Executive Director

HAMM INSTITUTE FOR AMERICAN ENERGY

Ann Bluntzer Pullin, PhD serves as the executive director of the Hamm Institute for American Energy at Oklahoma State University. Bluntzer Pullin is a recognized thought-leader on the geopolitics of the energy sector, energy policy, grid and infrastructure innovations, and the oil and natural gas industry. She has over 25 years of experience in higher education as a professor and administrator. She continues to lead programs that enrich student and industry knowledge in the energy and agriculture sectors. She has previously worked with Texas Christian University, University of South Carolina, Texas A&M University, University of Jakarta, Austin Business College, and Warsaw University of Life Sciences. She began her career with the Foreign Agriculture Service at the United States Department of State, with assignments in Poland, Lithuania, Indonesia, and Australia. Bluntzer Pullin has also served in executive leadership positions with various nonprofit organizations globally. Bluntzer Pullin holds a PhD in Organizational Management and Education Administration from the University of South Carolina, a Master of Education in Leadership & International Studies, and a Bachelor's in Agricultural Development from Texas A&M University.



Hon. Doug Burgum

Secretary

U.S. DEPARTMENT OF THE INTERIOR

Doug Burgum is the 55th Secretary the U.S. Department of the Interior. Raised in Arthur, North Dakota, Burgum worked as a chimney sweep to help pay his way through North Dakota State University before earning an MBA from Stanford University. In 1983, Doug literally “bet the farm” to provide seed capital for a software startup called Great Plains. Doug led Great Plains through a successful IPO and grew the company to over 2,000 employees before its acquisition by Microsoft. Burgum remained with Microsoft for six years as the Senior Vice President of Business Solutions. Doug later co-founded Arthur Ventures and served as chairman for international software companies including Atlassian, SuccessFactors, and as a board member for Avalara. In 2016, Burgum was elected to serve as North Dakota’s 33rd Governor. In 2020, he was re-elected in a landslide. Under his leadership, North Dakota passed the largest tax cut in state history and dramatically reduced red tape. As a testament to Burgum’s leadership, Forbes named him “America’s Best Entrepreneurial Governor.” During his tenure, North Dakota experienced the highest growth in real GDP and had the lowest unemployment rate in the country. Burgum has three adult children. He is married to Kathryn Burgum, a nationally recognized advocate for addiction recovery.



Hon. Brooke Rollins

Secretary

U.S. DEPARTMENT OF AGRICULTURE

Brooke Rollins was sworn in as the 33rd U.S. Secretary of Agriculture. She is originally from Glen Rose, Texas. Most recently, Rollins served as the Founder, President, and Chief Executive Officer of the America First Policy Institute (AFPI). During President Trump’s first administration, she was the Director of the Domestic Policy Council and Assistant to the President for Strategic Initiatives in the White House. She also previously served as Director of the Office of American Innovation. In these roles, she developed and managed the transformational domestic policy agenda of the Trump Administration, leading to historic achievements for the American people. Rollins graduated with honors from Texas A&M University with a degree in agricultural development and was the first female to be elected student body president. After earning her Juris Doctor with honors at the University of Texas School of Law, she served as Governor Rick Perry’s policy director before running the Texas Public Policy Foundation (TPPF) for 15 years. At TPPF, Rollins elevated a small policy organization to a national force and redefined the possibilities for a state-based think tank — setting the model and aspiration for AFPI. Rollins and her husband, Mark, call Fort Worth, Texas home, and spend a large majority of their free time taxiing their four very active children to baseball games, cattle shows, piano lessons, and Aggie football games.



Hon. Chris Wright

Secretary

U.S. DEPARTMENT OF ENERGY

Chris Wright is the 17th Secretary for the U.S. Department of Energy. A self-described energy nerd turned entrepreneur, Chris is a dedicated humanitarian with a passion for bringing the benefits of energy to every community in the world. This passion has inspired a career in energy, working not only in oil and gas but nuclear, solar, and geothermal. As Secretary of Energy, Chris is focused on unleashing American energy dominance, accelerating innovation and advancing all energy sources that are affordable, reliable and secure for the American people. Chris completed an undergraduate degree in Mechanical Engineering at MIT and graduate work in Electrical Engineering at UC Berkeley and MIT. He founded Pinnacle Technologies and served as CEO from 1992 to 2006. Pinnacle created the hydraulic fracture mapping industry, and its innovations helped launch commercial shale gas production in the late 1990s. Chris was Chairman of Stroud Energy, an early shale gas producer, before selling to Range Resources in 2006. Most recently, Chris served as Chairman and CEO of Liberty Energy, where his team helped to expand the shale revolution to include oil as well as natural gas. Chris has also participated in an effort to apply shale technology to unlock next-generation geothermal and helped to launch small modular reactors. Chris was nominated by President Trump to serve as the 17th Secretary of Energy on November 16, 2024 and confirmed by the U.S. Senate on February 3rd, 2025. He grew up in and in Colorado and currently lives in Washington, D.C. with his wife, Liz. He is a passionate father, grandfather, skier, cyclist, climber, and outdoor enthusiast.



Hon. Lee Zeldin

Administrator

U.S. ENVIRONMENTAL PROTECTION AGENCY

Lee Zeldin was sworn in as the 17th Administrator of the United States Environmental Protection Agency on January 29, 2025. Administrator Zeldin has dedicated his life to public service. He is currently in his 22nd year in the United States military, having deployed to Iraq in 2006 with the Army’s Elite 82nd Airborne Division and continues to serve as a Lieutenant Colonel in the Army Reserve. He served in the New York State Senate from 2011-2014 and later represented New York’s 1st Congressional District in the United States House of Representatives from 2015-2023. During his eight years in Congress, Zeldin worked across party lines to preserve the Long Island Sound and Plum Island. He supported key legislation that became historic, bipartisan success stories like the Great American Outdoors Act and Save our Seas Act to clean up plastics from our oceans. He also led the fight for Sea Grant, combated per- and polyfluoroalkyl substances (PFAS) in drinking water, voted for the Lautenberg Chemical Safety Act, and supported clean energy projects on Long Island. At just 23, Lee became the youngest attorney in New York State at the time. Born and raised in Suffolk County, New York, Lee and his wife Diana are proud parents to their twin daughters, Mikayla and Arianna.



Duke Austin

President & Chief Executive Officer
QUANTA SERVICES

Duke Austin holds the position of President and Chief Executive Officer at Quanta Services, a Fortune 200 company with annual revenue exceeding \$20 billion and a global workforce of approximately 60,000 employees. As a fourth-generation leader in the electric utility industry, Austin has played a pivotal role in propelling Quanta Services to substantial growth across key markets, solidifying its standing as the largest infrastructure solutions provider in North America and the go-to partner for addressing the most complex infrastructure challenges. Prior to his current role, Austin's career trajectory included serving as President of North Houston Pole Line Corp., which was acquired by Quanta in 2001. In 2009, he transitioned to the Quanta executive team as President of Quanta's Electric Power, Natural Gas, and Pipeline Division, where he spearheaded the expansion of Quanta's pipeline operations. His exemplary performance led to his appointment as Chief Operating Officer in 2013 before assuming the role of President and CEO in 2016. Austin is actively involved in various organizations, including the CEO Roundtable, the board of the Southwest Line Chapter of the National Electrical Contractors Association, the Junior Achievement Board of Southeast Texas (JASET), and the executive committee for the Greater Houston Partnership (GHP). He currently serves as the Chairman of the Texas State University

System Board of Regents. Austin graduated from Sam Houston State University with a Bachelor of Science in Business Management and Accounting. In 2016, he received the Distinguished Alumni Award from his alma mater in recognition of his outstanding achievements. Austin lives in Houston, Texas, with his wife, three sons, daughter, and many extended family members.



Jason Bordoff

Founding Director
CENTER ON GLOBAL ENERGY POLICY
COLUMBIA UNIVERSITY

Jason Bordoff is the Founding Director of the Center on Global Energy Policy at Columbia University's School of International and Public Affairs, where he is a Professor of Professional Practice. He is also on the faculty of the Columbia Climate School, where he is Co-Founding Dean Emeritus. He previously served as Special Assistant to President Barack Obama and Senior Director for Energy and Climate Change on the Staff of the National Security Council. Prior to that appointment, he held senior policy positions on the White House's National Economic Council and Council on Environmental Quality. Earlier in his career, he was a scholar at the Brookings Institution, served in the Treasury Department during the Clinton Administration, and was a consultant with McKinsey & Company. One of the world's leading energy and climate policy experts, Bordoff's research and policy interests lie at the intersection of economics, energy, environment, and national security. As a member of the Columbia SIPA faculty since 2013, he teaches and mentors the world's future energy and climate leaders in government, business and civil society. In 2013, Bordoff created the Center on Global Energy Policy (CGEP), which is now widely recognized as among the world's leading energy policy research institutes, advancing evidence-based and actionable energy and climate solutions through research, dialogue, and education.

In addition to serving as CGEP's Founding Director, Bordoff co-led and created the nation's first graduate school devoted to tackling climate change, the Columbia Climate School, from 2021 to 2023. Bordoff is a columnist for Foreign Policy Magazine and has authored numerous essays and articles for Foreign Affairs. He frequently publishes articles in leading outlets such as The New York Times, The Wall Street Journal, Financial Times, The Economist, and appears on NPR, CNN, NBC, Bloomberg, CNBC, CBS, and the BBC as a commentator. Bordoff also has extensive experience advising the private sector and non-profit organizations. He is a Senior Advisor at Macro Advisory Partners, a geostrategic advisory firm. He chairs the Aspen Institute-Columbia Global Energy Forum and serves on numerous advisory boards and leadership councils, including the Federal Reserve Bank of Dallas, Sustainable Energy for All at the United Nations, The Nature Conservancy of New York, Foreign Policy 4 America, the New York Energy Forum, and the World Economic Forum's "Future of Energy Stewardship" and "Mobilizing Investment for Clean Energy in Emerging Economies" programs. He is also a member of the Council on Foreign Relations, the Trilateral Commission, the Oxford Energy Club, and the National Petroleum Council (a federally chartered advisory committee to the Secretary of Energy). Bordoff graduated with honors from Harvard Law School, where he was Treasurer of the Harvard Law Review, and clerked on the U.S. Court of Appeals for the D.C. Circuit. He also holds an MLitt degree from Oxford University, where he studied as a Marshall Scholar, and a BA magna cum laude and Phi Beta Kappa from Brown University.



Grant Cardone

*Fund Manager and Chief Executive Officer of Cardone Capital
Chief Executive Officer of Cardone Training Technologies*

Grant Cardone owns and operates over seven privately held companies, and a private equity real estate firm, Cardone Capital, with a multifamily portfolio of assets worth over \$5 Billion. He is one of the Top Crowdfunders in the world, raising over \$1.7 Billion in equity via social media. He is featured on Season 2 of Discovery Channel's Undercover Billionaire, where he takes on the challenge of building a million dollar business in 90 days and blows away the target by hitting \$5.5M.

Grant is a New York Times best-selling author of 11 business books, including The 10X Rule, which led to Cardone establishing the 10X Global Movement and the 10X Growth Conference, now the largest business and entrepreneur conference in the world. Grant is an internationally renowned speaker on leadership, real estate, investing, entrepreneurship, social media, and finance. He is a regular guest on Fox News, Fox Business, CNBC, and MSNBC. His expertise is sought after and frequently featured in various media outlets.



Jack Clark

*Co-Founder & Head of Policy
ANTHROPIC*

Jack Clark is the co-founder and Head of Policy of Anthropic, an AI research company. Prior to Anthropic, Jack was the Policy Director of OpenAI. Before OpenAI, Jack was a technical journalist who wrote in detail about supercomputers, neural networks, and advanced technology, working for publications ranging from The Register to BusinessWeek. Along with his work at Anthropic, Jack writes Import AI, a popular AI newsletter read by more than 60,000 people every week.



Caroline Cochran

*Co-Founder & Chief Operating Officer
OKLO*

Caroline Cochran is the Co-Founder and Chief Operating Officer of Oklo Inc., a company developing clean, reliable, and affordable power plants using advanced fission, powered by recycled nuclear waste. She has been a founder in multiple organizations, and she was one of the youngest recipients of the University of Oklahoma Regents' Alumni Award. Caroline is a former member of the U.S. Department of Energy Nuclear Energy Advisory Committee and was a panel member at the 9th Clean Energy Ministerial. Caroline received a B.A. in Economics and a B.S. in Mechanical Engineering from the University of Oklahoma, and her S.M. in Nuclear Engineering from MIT.



Stephen Comello

*Senior Vice President, Strategic Initiatives
EFI FOUNDATION*

Stephen D. Comello is the Senior Vice President of Strategic Initiatives at the EFI Foundation and Managing Director of its Energy Futures Finance Forum. In early 2025, he was appointed Executive Director of the Nuclear Scaling Initiative, a collaboration between EFI Foundation, the Clean Air Task Force and the Nuclear Threat Initiative.

Previously, he served as a faculty member at the Stanford Graduate School of Business for over a decade, co-leading the Rapid Decarbonization Initiative. With a 23-year career dedicated to scaling emerging energy and environmental technologies, Comello specializes in policy and business model innovations. His expertise spans technoeconomic analysis, policy and project finance, corporate strategy in the energy transition, and open innovation. At Stanford, he held leadership roles in various research initiatives and industrial affiliate programs. He has authored numerous publications in energy policy, industrial organization, development economics, innovation management, and carbon accounting.

Stephen holds bachelor's and master's degrees in mechanical and industrial engineering from the University of Toronto and a PhD in civil and environmental engineering from Stanford University. Originally from Canada, he now resides in Washington, D.C.



Kevin Czinger

Founder, Lead Inventor, and Executive Chairman
DIVERGENT TECHNOLOGIES, INC.

Divergent is an advanced manufacturing company whose team has invented (>750 patents), built, and commercialized an end-to-end factory system called the Divergent Adaptive Production System (DAPS™) to engineer automatically and optimally, additively manufacture, and flexibly assemble complex integrated vehicle structures and subsystems. Divergent uses this production system to sell finished vehicle components to automotive, aerospace, and defense customers. At scale, Divergent will operate hundreds of manufacturing hubs servicing customers across industries, providing a uniquely flexible and application agnostic next generation manufacturing network for America and its allies. When applied to an unmanned aircraft system program, DAPS decreased part count by 45x, increased production rate by 10x, and reduced development and recurring production costs by more than 2x, all while reducing the mass of the vehicle. On automotive programs, DAPS achieves unparalleled mass reduction of 20%+ while accelerating design cycles and eliminating upfront capex. DAPS is fully commercialized and in production, with structures having been delivered and installed on fully crash-certified, road legal production vehicles with leading sportscar manufacturers around the world (Aston Martin, Bugatti, Ferrari, McLaren, Mercedes AMG, and Porsche). Divergent structures are further being deployed across

air, land, sea, and space applications with America's major primes and directly with the US DoD. Introduction to the Divergent Adaptive Production System (<https://www.youtube.com/watch?v=iTrc7Z2Av4Q>) Kevin is a graduate of Yale College and Yale Law School and studied Electrical Engineering at Arizona State's Ira A. Fulton Schools of Engineering. He served in the United States Marine Corps Reserve as an enlisted infantry rifleman. Prior to Divergent, he was a founder, inventor and CEO at technology companies engaged in the design, engineering and production of Electric Vehicles, EV battery systems, and Machine Learning.



David Dardis

Executive Vice President and Chief Legal and Policy Officer
CONSTELLATION

Profile Dardis is a veteran energy industry lawyer with more than two decades of experience representing utilities, electric generation companies, and power and gas marketers, and serving in the federal government. He manages all legal, government and regulatory affairs for Constellation as well as the corporate governance and corporate compliance functions. He serves on the Constellation Executive Committee, which sets strategy and direction for the company. Constellation is the nation's largest supplier of clean, dependable energy with more than 32,400 megawatts of generating capacity from nuclear, wind, solar, natural gas and hydro assets. The company produces about 10 percent of America's emissions-free energy, making it an indispensable partner to businesses and state and local governments. Professional Background Dardis joined Constellation in 2007 and has held various leadership roles leading large legal teams and advising senior management on key issues facing the company. His experience includes negotiating and closing transformative mergers and acquisitions, leading complex commercial transactions, successfully resolving government investigations, achieving market solutions to support clean energy production, and building best-in-class compliance programs. Prior to joining Constellation, he was legal advisor to Chairman Joseph

Kelliher of the Federal Energy Regulatory Commission. In that role, he advised the Chairman on the organized electric markets in the Eastern Interconnection, implementation of the Energy Policy Act of 2005 and development of the agency's enforcement program. Prior to his work at FERC, Dardis was an attorney in the Washington, D.C. offices of the law firms of Hunton & Williams LLP and Balch & Bingham LLP. Dardis also has worked in various political and policy roles including as a speech writer for a former Presidential candidate and a communications professional for two former cabinet members. Community work Dardis serves as President of the Board of Directors of the Irvine Nature Center in Owings Mills, MD, Director on the Board of the National Aquarium, Director on the Board of the FirstTee of Greater Baltimore, and is an emeritus member of the Law Council for Washington and Lee University School of Law. He was previously a trustee at Second Presbyterian Church in Baltimore. Educational background Dardis earned his bachelor of arts in Politics from Pomona College and his juris doctor from Washington and Lee University School of Law.



Domenic Dell'Osso

President & Chief Executive Officer
EXPAND ENERGY

Mr. Dell'Osso serves as President, Chief Executive Officer, and on the Board of Directors at Expand Energy Corporation, having previously held the same positions at Chesapeake Energy Corporation since October 2021. Mr. Dell'Osso joined Chesapeake in 2008 where he served in positions of increasing responsibility including Executive Vice President and Chief Financial Officer from 2010 to 2021. Before joining Chesapeake, he was an energy investment banker with Jefferies & Co. from 2006 to 2008 and Banc of America Securities from 2004 to 2006. Mr. Dell'Osso currently serves on the board of Transocean Ltd. (NYSE: RIG) and is a member of the Executive Committee of the American Exploration and Production Council (AXPC). Mr. Dell'Osso graduated from Boston College and earned his M.B.A. from the University of Texas at Austin.



Clay Gaspar

President & Chief Executive Officer
DEVON ENERGY

Clay Gaspar, 53, was elected president and chief executive officer of Devon Energy and appointed to the board of directors in March 2025. He previously served as executive vice president and chief operating officer of the company, a role he assumed in January 2021 following Devon's merger with WPX Energy. While at WPX, Clay served as president and chief operating officer and sat on the board of directors. His earlier career includes technical and leadership positions with Newfield Exploration, Anadarko Petroleum and Mewbourne Oil. Clay serves on the boards of the Permian Strategic Partnership and the American Heart Association Southwest Region, is chairman of the Upstream Committee of the American Petroleum Institute and is a member of the Texas A&M Engineering Advisory Council. Clay earned a bachelor's degree in petroleum engineering from Texas A&M University, a master's degree in petroleum and geosciences engineering from the University of Texas and is a registered professional engineer in the state of Texas.



Jeff Gustavson

Vice President, Lower Carbon Energies
CHEVRON

Jeff Gustavson is vice president of Lower Carbon Energies for Chevron Corporation and president, Chevron New Energies, positions he assumed in August 2021. In these roles, he is focused on lower carbon solutions that have the potential to scale, including commercialization opportunities in hydrogen, carbon capture, and offsets and support of ongoing growth in biofuels. Prior to this role, Gustavson served as the vice president of Chevron North America Exploration and Production Company overseeing its Mid-Continent Business Unit, which manages a large resource base of oil and liquids-rich assets in the mid-continent United States, including Chevron's significant Permian assets in Texas and New Mexico. Gustavson has also served as president of Chevron Canada Limited, where he was responsible for the company's upstream interests in Canada. Gustavson joined Chevron in 1999 and has held positions in Finance, Mergers & Acquisitions, Corporate Strategic Planning, Supply and Trading, Investor Relations and Upstream, with numerous assignments in the United States, as well as Canada, the United Kingdom, and Venezuela. He sits on the external advisory boards for both the College of Engineering and the Department for Research and Innovation at the University of Colorado, and was recently appointed to the board of directors of the Chevron Employee Political Action Committee. Gustavson received bachelor's degrees in both economics and international affairs from the University of Colorado at Boulder in 1994 and a master's degree in business administration from the University of Texas at Austin in 1999.



Vicki Hollub

President & Chief Executive Officer
OCCIDENTAL PETROLEUM

Vicki Hollub is President and Chief Executive Officer of Occidental. She has been a member of Occidental's Board of Directors since 2015. During her more than 40-year career with Occidental, Vicki has held a variety of management and technical positions with responsibilities on three continents, including roles in the United States, Russia, Venezuela and Ecuador. Most recently, she served as Occidental's President and Chief Operating Officer, overseeing the company's oil and gas, chemical and midstream operations. Vicki previously was Senior Executive Vice President, Occidental, and President, Occidental Oil and Gas, where she was responsible for operations in the U.S., the Middle East region and Latin America. Prior to that, she held a variety of leadership positions, including Executive Vice President, Occidental, and President, Occidental Oil and Gas, Americas; Vice President, Occidental, and Executive Vice President, U.S. Operations, Occidental Oil and Gas; Executive Vice President, California Operations; and President and General Manager of the company's Permian Basin operations.



Maynard Holt

Founder & Chief Executive Officer
VERITEN

Maynard Holt is the founder & CEO of Veriten. Built off the momentum created by the "Close of Business Tuesday" podcast, Veriten is an energy-focused knowledge platform that brings diverse perspectives to the energy transition discussion, improving the ability of industry leaders, policy makers, and investors to make investment and strategic choices. Maynard previously served as Chief Executive Officer of Tudor, Pickering, Holt & Co. from 2016 to 2021 and has over 27 years of experience in energy investment banking and strategic advice. A co-founder of TPH, Maynard functioned as Co-President from 2007 to 2016 and prior to joining TPH, Maynard worked at Goldman Sachs & Co. At Goldman from 1994 to 2007, Maynard worked in Leveraged / Structured Finance and was last a Managing Director in and Energy & Power / Natural Resources. Maynard launched Veriten to convene the brightest minds in and around energy in a civil, inclusive, and intellectually honest discussion to address the most pressing topics across the space. Like too many of us, he passionately believes there are better ways forward in energy and he wants to find them. Maynard is an avid classic Jeep collector and dedicated patron and supporter of youth sports and holds a BA in Economics and Russian from Rice University and a Master's in Public Policy from the John F. Kennedy School of Government at Harvard University.



Takajiro Ishikawa

President
MITSUBISHI HEAVY INDUSTRIES AMERICA

In his role as President & CEO of Mitsubishi Heavy Industries America (MHIA), Takajiro Ishikawa leads the company's North American team to deliver innovative and integrated solutions that help realize carbon neutrality, improve quality of life, and ensure a safer world. Before MHIA, Ishikawa ran the Asset Management division at Mitsubishi Corporation, a 450-person organization with assets under management of \$24 billion-plus assets under advisements of \$40 billion. In 2017, he moved to Houston to begin the next phase of his career at MHIA, where he was responsible for the company's business development and investments. He has an MBA from Harvard Business School and a bachelor's degree from Waseda University, Tokyo. Ishikawa is a natural-born storyteller with expertise in both industrial & mining assets, and investment in startup technology companies. Most importantly, he is passionate about advancing the energy transition and achieving MHI's goal to achieve net zero emissions through the company's entire value chain by 2040.



Sarah Jewett

Vice President, Strategy
FERVO ENERGY

Sarah is Fervo's VP of Strategy. In this role, she runs multiple corporate functions including corporate strategy, policy and regulatory engagement, external affairs, people operations, and future business lines. She started her career in the oilfield, running hydraulic fracturing crews across the Western US and Alaska for Schlumberger. Sarah holds an MBA from Harvard Business School and a Bachelor of Engineering from Dartmouth College.



Pablo Koziner

Chief Commercial Officer
GE VERNOVA

Pablo Koziner is the Chief Commercial Officer of GE Vernova. In this role, Pablo leads our enterprise commercial strategy and is responsible for growing customer relationships, developing commercial partnerships, market growth, technical and financial project development and support, business analytics and profitable growth. Pablo's Commercial Solutions team works in support of GE Vernova's portfolio of energy businesses and helps deliver integrated portfolio solutions to customers. Pablo has more than 20 years of sales, customer service, operations, legal and leadership experience. Before joining GE Vernova in October 2023, Pablo was the President of Energy & Commercial at Nikola Corporation and prior to this experience, spent over 19 years in various executive positions at Caterpillar Inc. Pablo joined Caterpillar in 2001 and in 2013 was named Vice President of Americas Distribution responsible for Caterpillar's dealer network in North and South America. In 2015 he became President of Solar Turbines Incorporated, a Caterpillar subsidiary, and later became Vice President of Caterpillar's Electric Power Division until 2020. Pablo holds a bachelor's degree in political science from Boston College, as well as a Juris Doctorate degree from Boston College Law School.



Doug Lawler

President & Chief Executive Officer
CONTINENTAL RESOURCES

Mr. Lawler joined Continental in February 2022 as Chief Operating Officer and Executive Vice President following three decades in the oil and gas industry. He began his career with Kerr McGee in 1988 and joined Anadarko Petroleum following its acquisition of Kerr-McGee in 2006. He served in numerous senior operational leadership positions during his tenure at Anadarko, including Senior Vice President, International and Deepwater Operations and member of Anadarko's Executive Committee from 2012 to 2013; Vice President, International Operations from 2011 to 2012; Vice President, Operations for the Southern and Appalachia Region from 2009 to 2012; and Vice President, Corporate Planning from 2008 to 2009. Most recently, Mr. Lawler was President & Chief Executive Officer and served on the board of directors of Chesapeake Energy Corporation from 2013 to 2021. He has served as a director of Pilot Travel Centers LLC (dba Pilot/Flying J) since 2016. Mr. Lawler earned his bachelor's degree in petroleum engineering from the Colorado School of Mines in 1988 and his MBA from Rice University in 2002.



Kevin Miller

Vice President, Global Data Centers
AMAZON

Kevin Miller is Vice President, Global Data Centers at Amazon. In this role, he is responsible for planning, engineering design, delivery, and operations of Amazon's global data center and renewable energy infrastructure spanning 36 regions, 600+ Points of Presence, and hundreds of carbon-free energy projects. In his 16+ years working for Amazon Web Services, Kevin has led worldwide engineering, product, and operations for multiple foundational AWS services including Amazon S3, AWS Virtual Private Cloud, and AWS Direct Connect. Kevin is passionate about helping AWS customers and partners execute digital transformations and drive meaningful outcomes through architectural and organizational change, and is frequently consulted for his expertise leading large, distributed product, engineering, and operations teams. Kevin is a graduate of Carnegie Mellon University with a Bachelor of Science in Computer Science.



Malone Mitchell

Chairman of the Board & Chief Executive Officer
TRANSATLANTIC PETROLEUM

Mr. Mitchell brings over 40+ years of industry experience with "In-Field" and executive management experience in all aspects of oil and gas exploration, development, production, and services. The Mitchell Group E&P companies have drilled over 4,000 wells. Mr. Mitchell has succeeded over the past four decades by maintaining a conservative capital structure, entering projects with a long-term outlook, applying modern technologies, and attracting and retaining top employees.

Malone Mitchell founded Riata Energy (now SandRidge Energy) in 1985. Mr. Mitchell founded Riata Energy, Inc. With \$500 in capital and grew the company from 0 BOEPD to 65,000 BOEPD in 2005. During this time, Riata grew to become one of the largest privately held energy companies and the largest privately held land driller in the United States. Riata Energy had significant midstream and tertiary oil production operations.

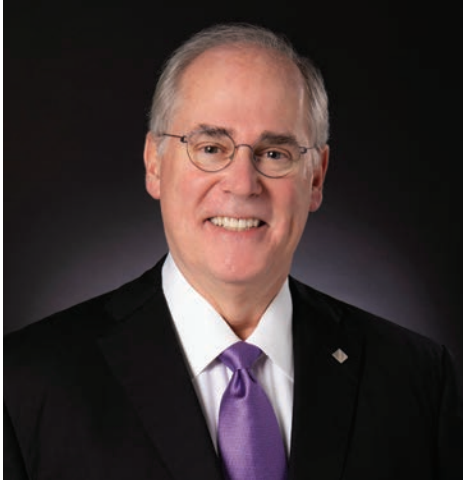
In 2002, Riata Energy acquired Petro Source Energy which was a CO₂ gas capture and gas transport company and converted it into an integrated production company by acquiring Permian Basin oil fields and constructing facilities to inject CO₂ and water into reservoirs to effect EOR recovery. In November 2006, Riata Energy purchased National Energy Group for \$1.5 billion from an entity controlled by Carl Icahn. National Energy Group's core assets

overlapped with Riata's core properties. Soon after, Riata Energy was re-named SandRidge Energy (NYSE: SD). In December 2006, Mr. Mitchell resigned from daily management at Riata/SandRidge.

In 2007, Mitchell Group founded Longfellow Energy, LP which has ongoing operations in North America.

The Mitchell Group acquired 81% ownership of TransAtlantic Petroleum Ltd. (Listed NYSE AMEX and TSX) in 2008 to provide a platform to transfer North American unconventional experience and practices outside of North America. TransAtlantic Petroleum was privatized in 2020 and has ongoing operations in Turkey and Bulgaria. The Mitchell Group has been involved in wind energy in the Caribbean for over 20 years.

Mr. Mitchell was awarded "Texas Discoverer of the Year" in 1994, the Texas Land Steward for West Texas in 2002, and was inducted as a member of the All-American Wildcatters in 2010. Mr. Mitchell holds a B.S. degree in Agricultural Science from Oklahoma State University.



Pierce Norton

President & Chief Executive Officer
ONEOK

Pierce H. Norton II is president and chief executive officer of ONEOK and is a member of the ONEOK Board of Directors. Previously, Norton was president and chief executive officer of ONE Gas, Inc. for more than seven years and served as a member of the ONE Gas board. Norton worked for ONEOK for almost 10 years, having joined the company in 2004. Prior to the separation of ONE Gas in January 2014, Norton served as executive vice president, commercial, of ONEOK and ONEOK Partners. His other roles at ONEOK included, executive vice president and chief operating officer of ONEOK and ONEOK Partners, responsible for the company's natural gas gathering and processing, natural gas pipelines, natural gas liquids, natural gas distribution and energy services business segments. Norton also held the position as president of ONEOK Distribution Companies – Oklahoma Natural Gas, Kansas Gas Service and Texas Gas Service. Norton began his natural gas industry career in 1982 at Delhi Gas Pipeline, a subsidiary of Texas Oil and Gas Corporation. He later worked for American Oil and Gas with operational responsibilities for natural gas gathering and processing, and for intrastate and interstate pipelines. He then worked for KN Energy as vice president and general manager of the Heartland Region, before moving to Bear Paw Energy as vice president of business development. In 2002, he was named president of Bear Paw Energy, now ONEOK

Rockies Midstream. Norton is a past board member of the Interstate Natural Gas Association of America, the Texas Pipeline Association, the North Dakota Petroleum Council, the Western Alliance, American Gas Association (AGA) and served as chairman of the AGA board in 2017. Locally he is a past board member of Tulsa Community College Foundation, Tulsa Community Foundation, and Oklahoma Center for Community and Justice. An Alabama native, Norton earned a Bachelor of Science degree in mechanical engineering in 1982 from the University of Alabama in Tuscaloosa and was a University of Alabama College of Engineering Distinguished Fellow. He also is a graduate of Harvard Business School's Advanced Management Program.



John O'Brien

Chief Executive Officer
JERA AMERICAS

John O'Brien was named Chief Executive Officer of JERA Americas in April 2025. He previously held the role Chief Operating Officer, where he served as the first COO at JERA Americas. As COO, O'Brien oversaw Development; Engineering and Project Management; and the organization's administrative functions, such as Administration; Human Resources; Information Technology; Legal; Regulatory and Government Affairs; and Risk Management and Supply Chain. O'Brien joined JERA Americas in 2021 as head Government and Regulatory Affairs. He came to the organization with extensive executive leadership experience, formerly working at major energy leaders, including National Grid, Exelon, NRG, and Vistra/TXU predecessor company (Energy Future Holdings). He also served as President, Natural Gas Distribution and Electric Power for AltaGas, U.S., a \$4.2 billion in revenue energy infrastructure business, where he oversaw rates, operations, and billing of five natural gas utilities. A graduate of Brown University with a degree in International Relations, he holds a Juris Doctor from Suffolk University Law School in Boston and was admitted to the Massachusetts Bar in 1985. O'Brien served as a Massachusetts State Senator from 1993 to 1998 for the Second Essex and

Middlesex Districts where he served as the Chairman of the Energy Committee and authored the Electric Utility Restructuring Act of 1997.



Urvi Parekh

Head of Global Energy
META PLATFORMS

Urvi Parekh leads Meta's Global Energy team, which oversees energy needs for Meta's growing fleet of data centers. Meta's announced data centers span 21 U.S. states and 5 countries worldwide and these are made possible by partnerships with utilities, electricity suppliers and clean energy companies. The Energy team is also responsible for growing Meta's fleet of energy projects to meet the company's 100% clean energy goal. Meta's contracted portfolio of clean energy has grown to over 15,000MW of new capacity in the last decade, making Meta one of the largest corporate clean energy buyers worldwide. Prior to Meta, Urvi developed solar power plants in the Western U.S., including one of the largest operating solar power plants in North America. Urvi holds an MBA focused in Renewable Energy and Finance from University of California, Berkeley, Haas School of Business and a Bachelor's Degree in Mechanical Engineering from Stanford University.



Josh Parker

Senior Director, Corporate Sustainability
NVIDIA

Josh Parker leads Corporate Sustainability at NVIDIA. An engineer and a lawyer, he believes following the data wherever it leads is critical for an effective sustainability program. He previously led sustainability at Western Digital, a computer storage company, and practiced patent law at the law firm Baker Botts.



Matt Pawlowski

Vice President of Development
NEXTERA ENERGY

Matt is the Vice President of Development for NextEra Energy Transmission, a NextEra Energy, Inc subsidiary. NextEra Energy Transmission is the leading transmission developer in the United States focused on competitive, greenfield and public power partnership opportunities. NextEra Energy Transmission's current portfolio represents approximately \$5 Billion in cumulative investments across 8 regions and 12 states. As part of this role, Matt is responsible for the greenfield transmission development team, transmission planning and land acquisition, siting and GIS team with the goal of growing the transmission portfolio with strategic opportunities throughout North America.

Matt serves on the Southwest Power Pool Finance Committee and the Southwest Power Pool Strategic Planning Committee.

In previous roles at NextEra Energy, Matt was the Executive Director of Business Management and Regulatory Affairs at NextEra Energy Resources, LLC managing the interconnection process for renewable generation across the United States and regulatory relationship with SPP and MISO. He was also responsible for developing strategic opportunities at Florida Power and Light Company (FPL) to increase the company's wholesale and retail businesses. Among other projects, in 2018 Matt led the acquisition team to purchase the City of Vero Beach electric

customer accounts and facilities for approximately \$185MM and integrate them into FPL's systems, the first demunicipalization in the United States since the early 1990s. Prior to that, Matt was responsible for various finance, business management and asset optimization, development and regulatory affairs initiatives at both FPL and NextEra Energy Resources.

Matt holds a B.S. degree in public accounting, minor in legal and ethical studies and an interdisciplinary specialization in international business from Fordham University in Bronx, NY. He also holds an Executive MBA in finance from Florida Atlantic University in December 2017. Matt is also a certified Six Sigma Black Belt.

Prior to joining the NextEra Energy, Matt worked in various finance and enterprise risk management roles at Motorola, Lennar and AOL Time Warner.



Bob Pender

Executive Co-Chairman & Founder
VENTURE GLOBAL

Robert (Bob) Pender is one of the company's co-founders, currently serves as Executive Co-Chairman of the company, and also serves as an Executive Co-Chairman of the company's board of directors. Mr. Pender previously served as Co-CEO of Venture Global LNG, Inc. Prior to founding the company, Mr. Pender previously practiced law for over 28 years, specializing in alternative energy project finance, including during the early years of the sustainable energy transition in the U.S. Mr. Pender has worked on over \$35 billion of energy, infrastructure and power projects, including cogeneration, biomass, wind, hydro, geothermal, LNG and nuclear. Prior to founding the company, Mr. Pender previously served as a partner at Hogan Lovells, a global law firm, where he was the Chair and Practice Group Director of its Project & International Finance Group for a decade. Mr. Pender has led large-scale energy infrastructure transactions throughout North America, Central and South America, and South Asia, including representations of nation states, such as the Government of India (through its Ministry of Power), the Republics of Ecuador and Guyana and the Peoples Republic of China (through its SOEs, Sinosure and China Development Bank), lenders, equity investors and developers. Mr. Pender also provided several years of pro bono support to, among others, the American Red Cross for tsunami relief in South Asia, Accion for micro-finance capital projects in Africa and the Republic of Haiti, beginning with legal support to the Interim Haiti Recovery Commission, then serving as a counselor to the Minister Delegate for Energy Security, Republic of Haiti.



Kalin Peshov

Chairman of the Management Board
GBS

Beginning his career at a FMCG market company, Kalin Peshov subsequently ventured to Honeywell, and, after completing his master's degree in business administration, joined the Ministry of Finance of the Republic of Bulgaria. In 2002, he accepted the role of Head of Marketing Division at GBS, eventually ascending to Executive Director of "Glavbolgarstroy Holding" (2005), Chief Executive Officer (2011), Member of the Management Board (2005 – 2019) and Member of the Supervisory Board (2019 – 2023). Since 2017, he has held the role of Chairman of the Board of Directors of "Glavbolgarstroy International" and since 2023 - Chairman of the Management Board of "Glavbolgarstroy Holding". As of 2018, he serves as Vice-President of the Bulgarian Construction Chamber (BCC). Additionally, he is a member of the Advisory Board of the Ralph Lowe Energy Institute/Texas Christian University (TCU) and a Member of the Board of Vienna Economic Forum. Peshov possesses a master's degree in electrical engineering from the Technical University of Sofia (Bulgaria), a MBA from the Business School of Lausanne (Switzerland), and an executive master's in public administration from the Wharton, University of Pennsylvania (USA). Kalin Peshov is actively serving as a volunteer in the Bulgarian Mountain Rescue Service.



Hon. Matt Pinnell

Lt. Governor
STATE OF OKLAHOMA

Matt Pinnell was elected as the 17th Lieutenant Governor of Oklahoma on November 6, 2018. Pinnell is President of the Oklahoma State Senate and serves on multiple constitutional boards and commissions, including serving as Chairman of the Oklahoma Tourism Commission and Route 66 Centennial Commission. He has set his Lt. Governor agenda focused on workforce and economic development issues. Pinnell is the chief marketer of Oklahoma and spends much of his time promoting Oklahoma. In partnership with the Oklahoma Department of Commerce, he launched a talent recruitment campaign targeting the Dallas-Fort Worth Metroplex. He also works to retain and attract companies to the state by hosting events throughout the year, including the annual Lt. Governor's Turkey Hunt, a two-week event that showcases Oklahoma to prospective out-of-state companies and site selection representatives. As an entrepreneur himself, Pinnell champions small business growth. He advises the Oklahoma Department of Commerce on small business growth, entrepreneurship, and workforce development. In 2022, he launched 'A Look at Oklahoma CareerTech,' a video interview series that showcases the education and employment opportunities the state's CareerTech system provides. Pinnell launched a statewide rebrand in 2020, a campaign that has streamlined state agency processes and saved taxpayer dollars. Matt has an advertising degree from Oral Roberts University. He lives in Tulsa with his wife of 22 years and their four children.



Matt Rettagliata

Head of Power and Energy Solutions
GOOGLE CLOUD

Matthew Rettagliata is at the forefront of AI innovation in the energy sector as the Head of Power and Energy Solutions at Google Cloud. He brings a unique blend of strategic vision and technical expertise, honed through years of experience driving digital transformation. His experience includes leading digital innovation at PG&E, where he developed remote inspection systems to enhance transmission line safety and mitigate wildfire risk. At Chevron, he helped integrate Crude to Customer value stream and deployed a factory model for shale and tight rock asset development. With a background at IBM and Sun Microsystems, Matthew has a proven track record of delivering impactful technology solutions and driving progress in the energy landscape.



Dr. Amrita Sen

Founder & Director
ENERGY ASPECTS

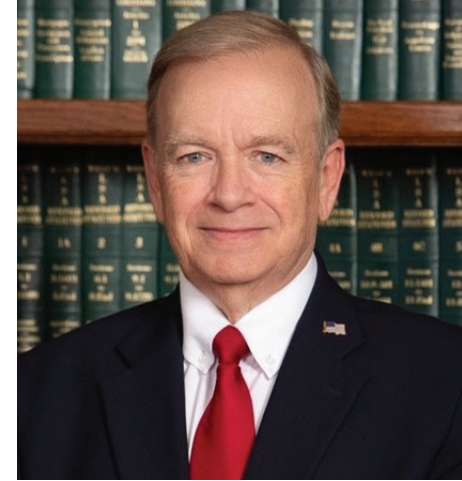
Amrita Sen is the Founder and Director of Research at Energy Aspects, a global research house that advises over 500 companies globally on energy markets and geopolitics. Amrita leads development of Energy Aspects' views on crude, oil products, natural gas and carbon markets, as well as wider energy transition, policy, politics and macroeconomics landscape. Amrita's deep understanding of the complex relationships within the global energy sector, her wealth of industry contacts, and over 15 years of market experience enable her to have a unique perspective on international energy markets. She advises central bankers, OPEC+ energy ministers with close relations to the GCC, and CEOs of energy companies around the world. She holds a PhD from the University of London, an MPhil in Economics from Cambridge University, and a BSc in Economics from the University of Warwick. She was formerly Chief Oil Analyst for Barclays Capital and is frequently featured in leading media outlets. She has served as a research fellow at both the Oxford Institute of Energy Studies and the Atlantic Council and is currently a fellow at the Canadian Global Affairs Institute. Amrita is regarded as a leading authority on energy markets and is a sought-after speaker for company board meetings and top industry conferences.



Jim Shield

Executive Vice President & Chief Commercial Officer
INVENERGY

Jim Shield oversees development for Invenergy's domestic and international project pipeline across all technologies, as well as project origination, offtake, interconnection and contracting. Shield also leads Invenergy's regulatory affairs, markets and corporate strategy functions. With more than 35 years of experience in the energy industry, he has developed more than 40,000 megawatts of power projects. Prior to joining Invenergy, Shield held various positions with Calpine Corporation, including senior vice president-east region. Earlier, he was a key contributor in building SkyGen Energy from a start-up company, and he was a project manager at Indeck Energy Services. Shield has a bachelor's degree in mechanical engineering from the University of Michigan and an MBA from DePaul University.



Hon. Eric Skrmetta

Public Service Commissioner
STATE OF LOUISIANA

Commissioner Eric Skrmetta, is currently fulfilling his 17th consecutive year of service as Public Service Commissioner for the State of Louisiana, presently as Vice Chairman. He serves as a board member of the organization of MISO States, a board member and President of the Entergy Regional States Committee and Vice Chairman on the Board of Directors of the MISO Alternative Dispute Resolution Committee. Commissioner Skrmetta has led Louisiana, and the movement for inclusion of traditional and advanced nuclear power systems, through the formation of the Louisiana Advanced Nuclear Competitive Edge (LANCE) program, allying with the Frontiers Initiative, to accelerate the inclusion of new nuclear power to enhance and support traditional generation systems for the benefit of industry. His volunteer service at NARUC is broad and varied, but critically includes his service as a Member of the Board of Directors of NARUC, Co-Vice Chairman of the NARUC Subcommittee on Nuclear Energy, NARUC National Gas Infrastructure Task Force Committee Member, NARUC Nuclear Energy Partnership NEP, NARUC Washington Action Committee Member, NARUC Taskforce for Emergency Preparedness Recovery and Resiliency Member, as well as past president of SEARUC. Eric is a Member of the Board of Directors of New Mexico State University Center for Public Utilities Advisory Council. Commissioner Skrmetta is a graduate of Brother Martin High School, Louisiana State University B.S. 1981, Southern University Law School J.D. (cum laude) 1985 and Tulane University Law School (LL.M Admiralty) (Honors) 1986. Certified Mediator and Arbitrator.



Mike Sommers

President & Chief Executive Officer
API

Mike Sommers is the 15th chief executive of the American Petroleum Institute (API), the largest trade association representing all aspects of America's natural gas and oil industry. Since his appointment in July 2018, Sommers has overseen the strategic realignment of API's priorities and advocacy efforts, introducing an integrated organizational structure and core API Principles. Among other initiatives, he led the organization through an unprecedented period in global energy markets, effectively positioned the industry through political transitions in Washington and in state capitols across the country, increased utilization and visibility of API standards and safety programs, and led the adoption of the industry's solutions-oriented efforts to address the risks of climate change. Sommers is a regular contributor and thought leader on major cable news networks. In 2021, Fortune Magazine listed Sommers among its 50 World's Greatest Leaders. Previously, Sommers headed the American Investment Council, representing the nation's leading private equity and growth capital firms and other business partners. Throughout his career, Sommers has held critical leadership roles in the U.S. House of Representatives and at the White House, including as Chief of Staff for Speaker of the House John A. Boehner and Special Assistant to President George W. Bush at the National Economic Council. Sommers is a native of Naperville, Ill., and a graduate of Miami University in Oxford, Ohio. He is married to Jill Sommers, a former Commissioner at the Commodity Futures Trading Commission (CFTC). They have three children in college and live in Alexandria, Virginia.



Marc Spieler

Senior Managing Director, Global Energy Industry
NVIDIA

Marc Spieler is a distinguished leader in the technology and energy sectors, currently serving as the Senior Managing Director for the Global Energy Industry at NVIDIA. Since July 2019, Marc has been instrumental in transforming the way energy companies leverage accelerated computing and AI to address the industry's most pressing challenges across oil and gas, renewables, power generation, and utilities. Marc's entire career has been at the intersection of technology and energy, where he has consistently delivered innovative solutions to complex industry problems. At NVIDIA, he leads efforts in business development, solution development in collaboration with engineering teams, and targeted go-to-market strategies. He is focused on helping energy companies enhance decision-making and optimize outcomes through the adoption of high-performance computing (HPC), visualization, data science, and AI. He plays a pivotal role in building a diverse industry ecosystem—engaging with influencers, system integrators, solution providers, startups, and global energy leaders—to expand NVIDIA's presence and impact in the sector. Marc also serves on two key industry boards: • Advisory Board of Grid Forward – a nonprofit organization focused on modernizing the electric grid across North America through innovation, collaboration, and policy engagement. • Board of Directors of the Electric Power

Research Institute (EPRI) – an independent, nonprofit organization conducting research and development to ensure the delivery of safe, reliable, affordable, and clean electricity. Prior to joining NVIDIA, Marc spent 13 years at Halliburton, where he served as Director of Corporate Development, managing global acquisitions, strategic planning, and post-merger integration. He also led global customer financial services and before that global R&D outsourcing and strategic alliances for Halliburton's software division, expanding its technological footprint and aligning technology partnerships with corporate objectives. Marc began his career in technology at Silicon Graphics, Inc. (SGI), excelling in business development and managing high-value customer and partner relationships to drive revenue growth and market expansion across the energy industry. He holds an MBA from Rice Business – Jones Graduate School of Business, a master's in organizational leadership, and a bachelor's in marketing from Winona State University in Minnesota.

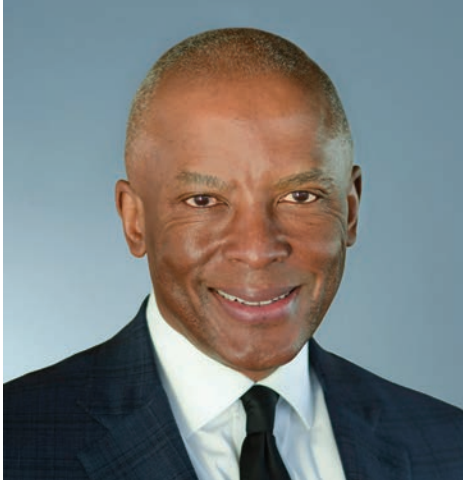


Hon. Kevin Stitt

Governor
STATE OF OKLAHOMA

Governor Kevin Stitt is leading Oklahoma with a vision to become Top Ten in job growth, infrastructure, education and more. He is an entrepreneur who founded Gateway in Tulsa, Oklahoma, in 2000. Starting with only \$1,000 and a computer, he grew Gateway into a nationwide mortgage company operating in 42 states and servicing more than \$20 billion in residential mortgages. In 2018, he led Gateway through a merger and established Gateway First Bank, which today is one of Oklahoma's 10 largest banks by assets with over \$2 billion in assets, 166 mortgage centers across the U.S., and more than 1,600 employees. Oklahomans spoke in record numbers that they wanted Stitt to use his business acumen to transform the state. In 2018, he received more votes than any gubernatorial candidate in state history in his first bid for elected office of any kind. Governor Stitt has taken a groundbreaking approach to his administration by appointing the most female cabinet secretaries in state history and tapping expert advisors from the private sector, including the first chief operating officer in state history. He is committed to delivering taxpayers more for their money, and his fiscally conservative leadership helped the state build its largest savings account in history, which proved to be prophetic in the face of an oil and gas downturn. Stitt is a fourth-generation

Oklahoman and a graduate of Oklahoma State University. He and his wife, Sarah, have been married for 25 years and they have six children.



Chris Womack

Chairman, President & Chief Executive Officer
SOUTHERN COMPANY

Chris Womack is the chairman, president and chief executive officer of Southern Company, one of the nation's leading energy providers serving 9 million customers and businesses nationwide with electric utilities in three states and natural gas distribution utilities in four, as well as providing wholesale energy, customized distributed energy solutions and fiber optics and wireless communications across the country. Under his leadership, Southern Company and its subsidiaries are leading producers of clean, safe, reliable and affordable energy, and leading innovators in the energy industry. From new nuclear to the deployment of electric transportation and renewables, the company is helping build the future of energy. Prior to his current role, Chris served as chairman, president and CEO of Georgia Power, Southern Company's largest subsidiary. From completing the world's largest hydrogen fuel blend test at the time to championing diversity, equity and inclusion efforts across the company and its region and expanding the company's renewable energy portfolio and more, he oversaw the team in its proactive, innovative and transformational efforts to continue meeting the energy needs of the State of Georgia for future generations during his time leading Georgia Power. A native of Greenville, Alabama, Womack joined Southern Company in 1988. Since then, he has served as executive vice president and president of external affairs for Southern Company where he led overall external

positioning and branding efforts including the company's public policy strategies, governmental and regulatory affairs, and corporate communication initiatives. Chris has also served as executive vice president of external affairs at Georgia Power, senior vice president and senior production officer of Southern Company Generation, senior vice president of human resources and chief people officer at Southern Company, as well as senior vice president of public relations and corporate services at Alabama Power. Prior to joining Southern Company, Womack worked on Capitol Hill for the U.S. House of Representatives in Washington, D.C. He served as a legislative aide for former Congressman Leon E. Panetta and as staff director for the Subcommittee on Personnel and Police for the Committee on House Administration. Womack is co-chair of the Edison Electric Institute (EEI) Customer Solutions Policy Committee and a member of the board of directors of Electric Power Research Institute (EPRI), Invesco Ltd. and the Georgia Ports Authority. He is past chair of the Metro Atlanta Chamber of Commerce, past chair of the board of the East Lake Foundation and is on the national board of The First Tee. Womack has chaired the Atlanta Convention and Visitors Bureau board, the Atlanta Sports Council and the board for Communities in Schools of Georgia. He has received numerous honors, awards and recognitions. He holds a bachelor's degree from Western Michigan University and a master's degree from The American University and completed the Stanford Executive Program in 2001.



J.J. Yu

Vice Chairman of SK Group
Chief Executive Officer SK On and SK Americas

Career Highlights Jeong Joon (JJ) Yu currently is SK Inc. Vice Chairman as well as Vice Chairman of SK On and Chief Executive Officer of SK Americas, Inc. In his role as Vice Chairman of SK Inc., Mr. Yu is a member of the executive leadership team implementing a global strategy to advance sustainable businesses and Mr Yu, as Head of Americas, also oversees strategic operations and business development initiatives in the Americas region, managing border projects and fostering partnerships. As Vice Chairman of SK On, the group's electric vehicle battery company, Mr. Yu spearheads the businesses' global strategy to develop and bring to market next-generation battery technology. Mr. Yu also oversees SK's U.S. investments and group-wide functions for the region as CEO of SK Americas, Inc. He is the principal liaison for SK Group companies with U.S. government officials and business partners and has responsibility for brand communications. Mr. Yu's vast experience in the past 25 years covers a range of industries, including oil and natural gas as well as clean energy alternatives. Mr. Yu previously served for 10 years as CEO of SK E&S, where he transformed SK E&S to be the first private Korean company to establish a presence in every part of the liquefied natural gas (LNG) value chain. Mr. Yu also founded and served as CEO of PassKey, where he led the development of businesses and technologies to support the transition of the U.S.

grid to more sustainable forms of energy. Mr. Yu brings a notable resume and track record of success from various multi-billion dollar projects across the globe.

Since joining SK in 1998, he has held several executive leadership positions including roles with SK Inc., SK's strategic investment arm; SK Energy; SK E&S; PassKey; and the SUPEX Council, the lead advisory panel across all SK Group companies. Mr. Yu began his career as a senior accountant at the New York office of Deloitte & Touche in 1987, and later joined McKinsey & Co. to establish its Seoul office in 1991. Mr. Yu is a Trustee for the Korea University Foundation; chairs the International Committee in HIAE, and is on the Boards of PassKey and the Korea Institute of Energy Technology. Education Mr. Yu holds a B.A. in Business Administration from Korea University; an M.S. in Accounting from the University of Illinois at Urbana-Champaign; and a PhD in Economics from the Seoul National University of Science & Technology. He is a member of the American Institute of Certified Public Accountants (AICPA). About SK SK Group, South Korea's second-largest conglomerate, is a collection of global industry-leading companies driving innovations in energy, advanced materials, biopharmaceuticals and digital business. Based in Seoul, SK is investing in sustainable businesses that can help reduce greenhouse gas emissions. SK companies combined have \$151 billion in global annual revenue and employ more than 100,000 people worldwide. SK companies are investing billions of dollars in expanding their U.S. presence with operations or partnerships in electric vehicle (EV) batteries and charging technology, hydrogen energy, pharmaceutical manufacturing and development, and semiconductors. For more information, visit sk.com.



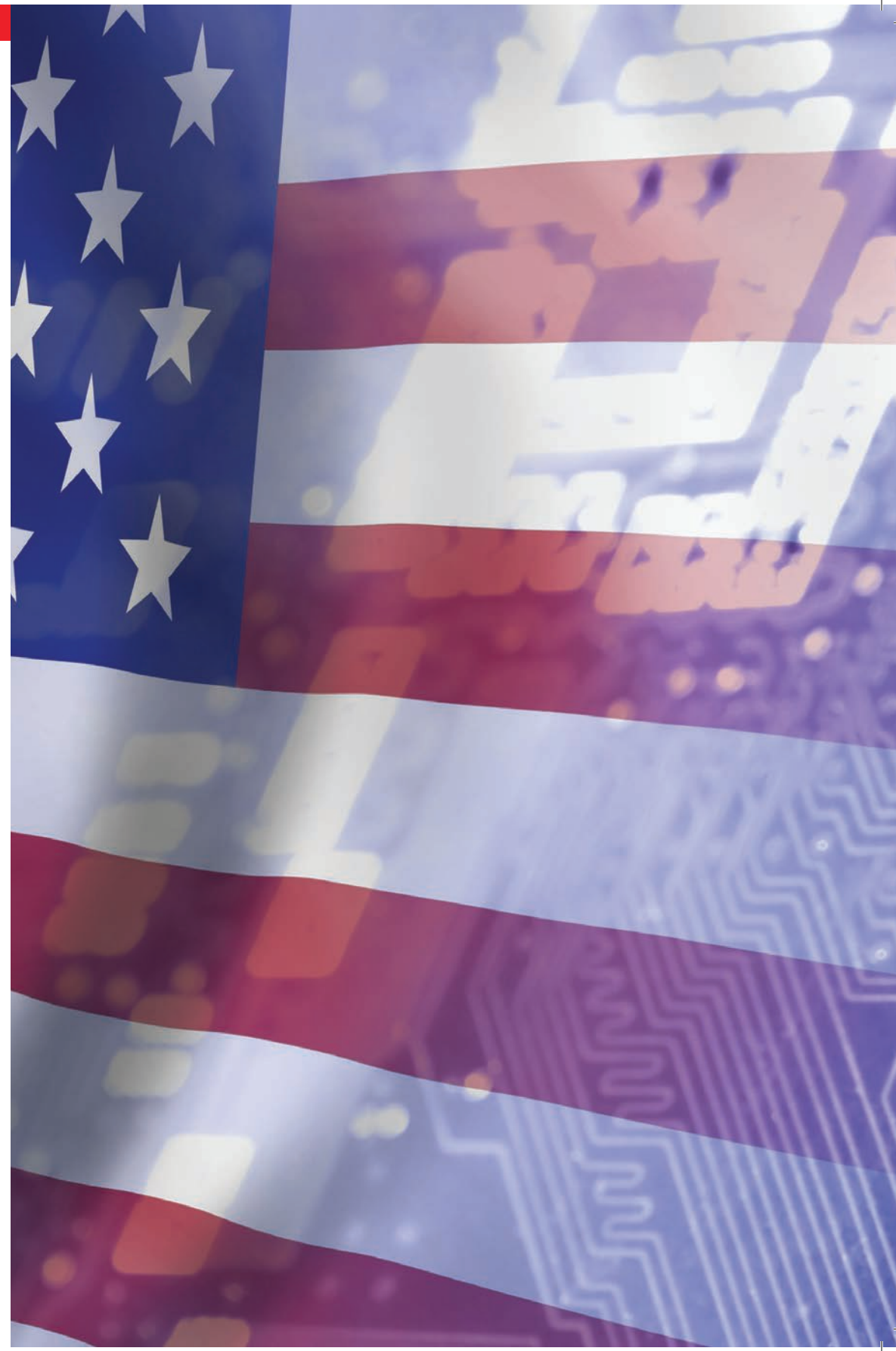
Chad Zamarin

Executive Vice President, Corporate Strategic Development

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Professional Experience Chad Zamarin became Executive Vice President of Corporate Strategic Development for Williams in January 2023. He joined the company as Senior Vice President of Corporate Strategic Development in 2017. He oversees enterprise-level strategy, corporate development, business development and customer-relationship management and is responsible for commodity marketing, upstream joint ventures and new energy ventures, which includes solar and power innovation, hydrogen blending, carbon capture and storage and next generation natural gas, as well as communications and corporate social responsibility. Prior to joining Williams, Zamarin served as Senior Vice President and President, Pipeline and Midstream at Cheniere Energy, Inc. Before joining Cheniere Energy, Zamarin served in various executive roles at NiSource/Columbia Pipeline Group, including Chief Operating Officer at NiSource Midstream and NiSource Energy Ventures, and President of Pennant Midstream. Education Zamarin graduated with a bachelor's degree in materials engineering from Purdue University and holds a Master of Business Administration from the University of Houston. Industry/Community Leadership Zamarin serves on the Department of Transportation's Gas Pipeline Advisory Committee and was previously Chairman of the Board

of Directors of the Interstate Natural Gas Association of America. Speaking Experience Zamarin has spoken at numerous energy conferences and seminars, including CERAWeek, Reuters Energy Transition, North American Gas Forum, Interstate Natural Gas Association of America and Platts Energy Conferences. In addition, Zamarin has testified before the U.S. Congress on topics including pipeline safety, liquefied natural gas and hydrogen infrastructure.





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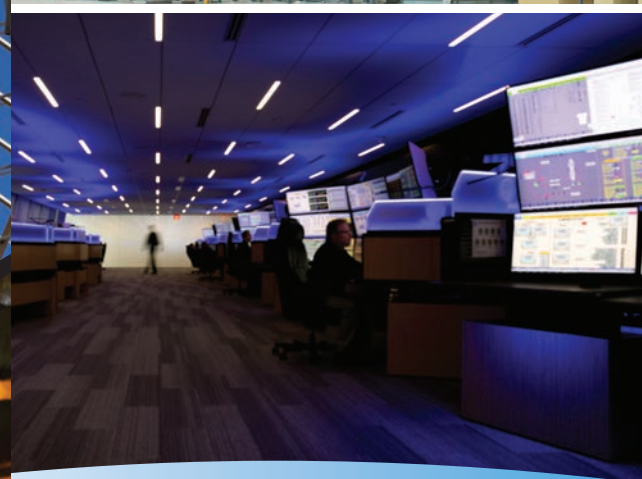
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